

	Year						RAG	Risk	Activity level Medium/High risk budgets (COMMENTARY)
	Approved Budget	Final Outturn 2012/13	Outturn Variance	Proposed use of Earmarked reserves	Outturn Variance after use of earmarked reserves.	Outturn as % of Budget			
	£000	£000	£000	£000	£000				
Director of Social Care, Health, Housing	184	203	18		18	10%	red	Low	Overspend on pay due to additional admin support & unachieved Managed Vacancy Factor
Housing Management (GF)	3,925	3,808	-117	0	-117	-3%	green		
Supported Housing	2,471	2,405	-66		-66	-3%	green	Low	Under spend due to delays in pilot projects
Prevention, Options & Inclusion (GF)	768	760	-8		-8	-1%	green	High	
Private Sector Housing Options (GF)	635	606	-29		-29	-5%	green	Medium	Additional capitalisation of salaries
Housing Management (GF)	50	37	-13		-13	-27%	amber	Low	Reduced utility costs
Adult Social Care	55,285	52,755	-2,531	1,208	-1,323	-2%	green		
Asst Director Adult Social Care	-255	26	281	49	330	-130%	amber	Low	Underspend of £97k of which £81k relates to the DoLs grant which has been requested as a new reserve. Underspend on NHS grant of £229k partially offsetting 2012/13 Step Up Step Down contract costs and balance met from reserve. Cost of Greenacres Step Up/ Step Down Service offset by saving on BUPA contract below
Older People and Physical Disability Mgt	437	321	-116	152	36	8%	amber	Low	Under spend on contingency of £116k. Fill original contingency now taken as 13/14 efficiency.
Older People - Day Care	549	471	-78		-78	-14%	amber	Low	Underpends on day centres reflecting less than budgetted uptake of the local authority Pension Scheme.
Enablement	1,704	1,125	-578	465	-113	-7%	green	Low	Underspend due to delays in recruitment in Support Planner broker teams £61k and in Home From Hospital team £21k, underspend on mainstream reablement posts £465k transferred to the OBC reserve
OPPD - Care Management Central	1,228	1,332	104		104	8%	amber	High	Overspend of £55k on Occupational Therapy, £23k on Visual Impairment packages and £10k on Personalisation
OPPD - Care Management North	14,084	13,222	-862		-862	-6%	green	High	Phys Dis packages outturn under spend of £375k, 65+ packages outturn underspend of £410k.
OPPD - Care Management South	13,236	13,465	230		230	2%	amber	High	See above
LD & MH Management	400	255	-145		-145	-36%	amber	Low	Under spend mainly due to vacancies
Under 65 Mental Health Packages	739	499	-240	201	-39	-5%	green	High	Under spend on care packages - major area being direct payments (£259k under) and nursing care £113k (0 placements).
Learning Disabilities - Assessment and Care Mgmt	13,094	12,310	-784	241	-543	-4%	green	High	Under spend on packages of £749k after reserve. Under spend on other local authority placements £304k
Learning Disabilities - Direct Services	3,691	3,621	-70	-2	-72	-2%	green	Low	Under spend on Frogmore Rd (£58k), High Street, Sandy (£41k), Linsell House (£58k) offsetting over spend on Walkers Close £135k (unachievable income target re TP)
Sheltered Employment	28	38	10	-3	7	27%	red	Low	
Emergency Duty Team	140	187	46		46	33%	red	Medium	
BUPA	6,211	5,884	-328	105	-223	0	green	Medium	Underspend on Greenacres block reflecting funding from NHS grant for Step Up/Step Down Service
Commissioning	4,903	4,043	-860	308	-552	-11%	amber		
Asst Director Commissioning	493	237	-256	202	-54	-11%	amber	Low	Overspend due to use of interim £52k. £400k underspend re 65+ fee policy changes, Consultants costs re Outcome Based Commissioning = £90k

	Year						Outturn as % of Budget	RAG	Risk	Activity level Medium/High risk budgets (COMMENTARY)
	Approved Budget	Final Outturn 2012/13	Outturn Variance	Proposed use of Earmarked reserves	Outturn Variance after use of earmarked reserves.					
	£000	£000	£000	£000	£000					
Contracts	4,371	4,206	-165		-165	-4%	green	Low	Over spend on Pooled Equipment budget of £48k offset under spends of £74k on MH Contracts, £20k on Meals, £35k on the Mental Health S75	
LD Transfer	-1,252	-1,689	-437	286	-151	12%	amber	Medium	Savings on new Supported Living schemes, contributions from Sinking Fund surpluses - allowing contribution of £286k to Residential Futures reserve	
Bedfordshire Drug Action Team	102	20	-83		-83	-81%	amber	Low	Underspend on Substance Abuse packages £57k and savings on BDAT salaries due to vacancies/freeze £26k	
Contracting	12	342	331	-180	151	1310%	red	Low	£180k spend on campus closure transitional costs met from reserves. No budget allocated for new structure - overspend on pay offset by Commissioning underspend below	
Personalisation	581	467	-114		-114	-20%	amber	Low	Underspend reflects restructure of this area and offsetting overspends shown below Partnerships and Performance	
Commissioning	597	460	-137		-137	-23%	amber	Medium	Underspend reflects restructure of this area and offsetting overspends shown above in Contracting	
Business and Performance	-8,712	-7,950	762	-513	249	-3%	green			
Asst Director Business & Performance	-579	667	1,246	-459	787	-136%	amber	Low	£144k use of Social Care Reform reserve, £315k use of Outcomes Based Commissioning reserve. Overspends reflect base budget pressure of £718k	
Business Systems	791	722	-69	-18	-87	-11%	amber	Low		
Partnerships and Performance	712	721	9	-36	-27	-4%	green	Low	£36k Contribution from corporate redundancy reserve	
Customer Contributions	-9,635	-10,060	-424		-424	4%	amber	Medium	Residential fees over-achieved by £574k, Fairer Charging overachieved by £309k, Telecare £99k shortfall, respite care £90k shortfall, nursing care £12k surplus and house sales £283k shortfall.	
Sub-total Social Care, Health and Housing General Fund	55,586	52,859	-2,727	1,003	-1,724	-3%	green			

Appendix B Efficiencies

Commentary for EIG Report - to explain latest forecast, key risks, any variances and compensatory savings to plug shortfall:

Social Care, Health & Housing - the SCHH efficiency target for 2012/13 is £4.265M

All efficiency workstreams are being actively managed. The major risk areas are identified as follows:-

1. EA31 - Review of management arrangements - £85k shortfall
2. EA58 - Review of charges for respite care £50k shortfall
3. EA60 Review of arrangements for informal carers £75k shortfall

Other efficiencies are over-achieving and are offsetting these overspends notably:

EA61 Reablement savings - over-achieved by £161k

EA44 Commissioned Services: Renegotiation of high cost Learning Disability and Physical Disability residential placements - overachieved by £508k

Appendix C Reserves

Earmarked Reserves - 2012/13 Outturn

Description	Opening Balance 2012/13	Planned Transfer to Reserves	Spend against reserves	Release of reserves	Realignment of reserves	Proposed Closing Balance 2012/13
	£000	£000	£000	£000	£000	£000
Social Care Health and Housing General Fund Reserves						
Social Care Reform Grant	331	0	144	0		187
Deregistration of Care Homes	566	0	133	0		433
Deprivation of Liberty in hospitals	0	81	0	0	0	81
Community Grants/Timebanking	0	100	0	100	0	0
LD Campus Closure	601	0	180	0		421
Supporting People	305	0	0	0	-305	0
Reablement 10/11	222	0	0	0	-122	100
Winter Pressure 10/11	348	152	0	0	-348	152
Outcome Based Commissioning	347	1,875	405	0	1250	3,067
Mental Health Action Plan	138	0	0	0		138
Step up/Step down	674	0	184	0		490
Disabled Facilities Grant revenue funding	475	0	0	0	-475	0
GRAND TOTAL	4,007	2,208	1,046	100	0	5,069

Appendix D Debt

DIRECTORATE DEBT AT 31st March 2013

	Total Debt	Amt. Due	Amt. Overdue	From 1 to 30 Days	From 31 to 60 Days	From 61 to 90 Days	From 91 to 365 Days	Over 1 year
Legacy								
Charges on property - residential and nursing placements	624,132	0	624,132	0	0	0	0	624,132
PCT	17,827	0	17,827	0	0	0	0	17,827
General	151,895	0	151,895	-637	-471	-40	-3,437	156,480
Mid Beds DC	39,496	0	39,496	0	0	0	0	39,496
South Beds DC	43,844	-12	43,856	55	140	94	589	44,735
CBC Debt								
Charges on property - residential and nursing placements	1,532,674	38,432	1,494,242	50,898	69,836	44,861	519,514	809,133
Health Service	1,484,565	400,500	1,084,065	259,950	694,785	66,025	53,441	9,864
General	1,536,356	449,074	1,087,282	237,929	71,375	21,991	384,010	371,977
Other Local Authorities	147,052	12,478	134,574	63,116	63,958	7,500	0	0
	5,577,841	900,472	4,677,369	611,201	899,342	140,244	952,939	2,073,643
General Debt	1,618,080	442,041	1,030,548	229,412	59,270	11,203	330,159	545,995
Charges on property - residential and nursing placements	2,156,806	38,432	2,118,374	50,898	69,836	44,861	519,514	1,433,265
Health Service	831,600	400,500	1,101,892	259,950	23,993	66,025	53,441	27,691
Other Local Authorities	147,052	12,478	134,574	63,116	63,958	7,500	0	0
Total	4,753,538	893,452	4,385,388	603,376	217,057	129,589	903,115	2,006,951
		18.80%	92.26%	13.76%	4.95%	2.96%	20.59%	45.76%

ANALYSIS OF GENERAL DEBT BY VALUE, AGE AND VOLUME

Debt profile	>£100K	>=£50K	>=£10K	>=£1K	<£1K	Total	Age Ratio
No of debtors	2	1	32	188	1688	1911	
0-14 days	127,618	-	57,917	87,542	181,442	454,519	26%
15-30 days	74,204	-	133,463	51,115	33,747	292,528	17%
2 months	63,958	-	26,564	27,166	5,541	123,228	7%
3 months	-	-	3,359	16,594	5,468	18,703	1%
3-12 months	7,500	-	160,918	146,015	15,726	330,159	19%
> 12 months	-	57,663	229,317	232,550	26,465	545,995	31%
Total Debt	273,280	57,663	604,820	560,981	268,388	1,765,131	1